

**MARSHALL CENTER PROGRAM IN ADVANCED SECURITY STUDIES
SEMINAR
Garmisch, Germany
29 NOV, 2011**

DR ANDERSON, LTC DRAPE, SEMINAR STUDENTS, IT IS A GREAT HONOR TO BE HERE WITH YOU.

AND CONGRATULATIONS TO ALL OF YOU FOR EXHIBITING THE DEDICATION THAT IS CERTAINLY REQUIRED FOR STUDYING AND WORKING WITH COLLEAGUES FROM OTHER NATIONS...WORKING TO DETERMINE THE SOLUTIONS FOR OUR TOUGHEST NATIONAL SECURITY ISSUES.

(PART I)

NOW, I'VE BEEN HONORED TO BE A SPEAKER AT A VARIETY OF EVENTS, AND I HAVE FOUND IT'S A GOOD IDEA TO CONDUCT A LITTLE RESEARCH ABOUT THE PLACE BEFORE MAKING REMARKS.

AFTER THAT, I USUALLY ASK THOSE IN CHARGE OF THE PROGRAM WHAT THEY WANT ME TO TALK ABOUT.

SO, IN RESEARCHING THE MARSHALL CENTER, IT'S OBVIOUS THIS IS A PLACE WHERE – FOR THE PAST FEW DECADES – A VARIETY OF NATIONS HAVE COME TOGETHER TO ADDRESS THE SECURITY ISSUES OF EURASIA.

FOR THAT, THIS CENTER IS WELL KNOWN.

WHAT MAY NOT BE AS WELL KNOWN IS THE GARMISCH PARTENKIRCHEN AREA WAS – DURING A CRITICAL TIME IN ITS

HISTORY -- ONE OF THE KEY NODES IN THE ROMAN TRADE ROUTES.

MARCUS AURELIUS, THE ROMAN PHILOSOPHER EMPEROR, TRAVELLED THROUGH THE PASSES JUST BEYOND THIS CENTER, LEADING AN ARMY TO SHORE UP THE BORDERS OF THAT MIGHTY EMPIRE AND EXTEND THE 200 YEAR PAX ROMANA, THE ROMAN PEACE.

IT IS INCREDIBLE TO ME THAT THOUSANDS OF YEARS LATER, GARMISCH REMAINS A CULTURAL CROSSROADS, FOR A DIFFERENT PURPOSE.

(PAUSE)

ON A MORE PERSONAL NOTE, IT WAS ON THE SLOPES ABOVE THIS CENTER THAT I LEARNED TO SKI.

WHILE I NEVER TACKLED THIS RUN, OUR FRIENDS FROM AFGHANISTAN PROBABLY KNOW THAT DURING THE WORLD CUP SKI – AND IN TWO OLYMPIC GAMES – THE TOUGHEST SLOPE IS CALLED THE KANDAHAR RUN.

BUT PERHAPS WHAT ISN'T AS WELL KNOWN OR AS FREQUENTLY DISCUSSED IS THAT THIS VERY KASERNE WAS A PRISONER OF WAR CAMP AT THE END OF WORLD WAR II.

THIS LAST FACT IS ACTUALLY A BIT DISHEARTENING FOR A GUEST SPEAKER, ...ESPECIALLY A SPEAKER WHO HAS DRAWN THE LOT OF SPEAKING AT THE END OF A LONG DAY.

SO I'LL TRY TO BE INTERESTING, AND END ON TIME, AS I'D HATE TO RISK BEING COMPARED TO A COMMANDANT OF A PRISONER OF WAR CAMP.

(PAUSE)

BUT THE OTHER THING I LIKE TO DO BEFORE MAKING REMARKS IS REQUEST A TOPIC FROM THOSE WHO GAVE THE INVITATION.

THE MARSHALL CENTER SUGGESTED I FOCUS ON ONE OF TWO AREAS:

- **THE COMPLEX AND EVOLVING SECURITY ENVIRONMENT, OR**
- **THE ROLE OF LEADERS IN DEVELOPING COOPERATIVE SECURITY APPROACHES.**

I'D LIKE TO ADDRESS BOTH DURING THE TIME WE HAVE TOGETHER.

BUT WE'LL DO IT IN A UNIQUE WAY.

I'LL TALK ABOUT THE FIRST PART – WHAT I SEE AS THREATS, AND HOW THOSE THREATS ARE CONTRIBUTING TO A VERY COMPLEX SECURITY ENVIRONMENT.

I'LL DO THAT FROM MY VIEW AS THE OPERATIONAL COMMANDER OF US ARMY FORCES IN EUROPE.

MY JOB REQUIRES US TO CONDUCT ANALYSIS ON CHANGING SECURITY CONDITIONS. AND AS THE INDIVIDUAL RESPONSIBLE – ON BEHALF OF THE US MILITARY -- FOR ENGAGING OUR GROUND FORCE ALLIES ON BUILDING CAPACITY AND THEATER SECURITY COOPERATION, I OFTEN SHARE MY THOUGHTS REGARDING THOSE THREATS WITH THOSE I TRUST.

BUT DURING THE LAST PART OF OUR TIME TOGETHER – AFTER I OUTLINE THE THREATS – I'D LIKE FOR ALL OF US TO ENGAGE IN A DIALOGUE ON THE ROLE OF LEADERS IN DEVELOPING SECURITY APPROACHES.

ON THE FIRST TOPIC, I'LL SHARE WITH YOU MY CANDID ASSESSMENT OF THE SECURITY THREAT IN EUROPE.

- **WHAT ENEMIES WE ARE FACING, AND WHAT ENEMIES WE MIGHT FACE IN THE NEAR FUTURE**
- **HOW THEY ARE VERY DIFFERENT FROM WHAT WE'VE FACED IN THE PAST**

BUT DURING THE SECOND PART – WHERE YOU GET TO MAKE REMARKS – I'D LIKE TO GARNER SOME OF YOUR THOUGHTS ON HOW WE – AS LEADERS –SHOULD ADDRESS THESE ISSUES.

MY PRIMARY REASON FOR DOING THIS IS TO INFORM, TO SHARE MY VIEW...AND THEN TO GET YOUR VIEWS ON A COLLECTIVE SECURITY ENVIRONMENT.

I HOPE THE FIRST PART WILL BE PROVOCATIVE TO YOU, BUT I HOPE THE LAST PART – WHEN YOU SPEAK – WILL BE PROVOCATIVE TO ME.

OKAY, LET'S BEGIN.

(PART II)

WHO ARE OUR ENEMIES, AND HOW ARE THEY DIFFERENT THAN THE THREATS WE'VE FACED IN THE PAST?

WE'VE DONE A PRETTY EXTENSIVE ANALYSIS OF EMERGING THREATS IN EUROPE.

I'D LIKE TO SUGGEST THERE ARE THREE MAJOR THREATS THAT WILL INFLUENCE COLLECTIVE SECURITY IN THE COMING DECADE:

- **EXTREMIST FUNDAMENTALIST (THOUGH THERE ACTIONS AND THEIR ORGANIZATIONS ARE CHANGING)**

- **TRAFFICKING – OF PEOPLE, DRUGS, AND CRIME**
- **CHANGING STATE POWERS AND ECONOMIC CONDITIONS**

LET’S TALK ABOUT THESE THREE, IN ORDER.

IT PROBABLY WOULD NOT SURPRISE YOU IF I SAID I BELIEVE RADICAL EXTREMISM AND THE MOVEMENT OF THOSE ASSOCIATED WITH THE NETWORKS ACROSS THE EUROPEAN CONTINENT REMAINS OUR BIGGEST SECURITY ISSUE.

WHILE MANY BELIEVE AND HAVE VOICED THEIR OPINION THAT THE AL QAEDA NETWORK – WHILE NOT BEING DESTROYED – SHOULD BE CONSIDERED “DEFEATED,” OTHERS BELIEVE THE GLOBAL JIHADIST MOVEMENT IS ONLY IN TRANSITION.

I AM ONE OF THOSE.

AND WHAT CONCERNS ME MOST ABOUT THIS IS ANY STUDENT OF MILITARY HISTORY AND INTERNATIONAL STRATEGY WILL SAY THAT TRANSITION PERIODS ARE OFTEN THE MOST DANGEROUS, ESPECIALLY FOR ESTABLISHED GOVERNMENTS WHO EXPECT ONE THING, BUT FIND THEIR ENEMY THREATENING THEM IN WAYS THEY DID NOT EXPECT.

I ALSO BELIEVE THAT’S WHAT WE MAY SEE IN THE FUTURE.

WHILE THE EVENTS OF THE “ARAB SPRING” HAVE RAISED THE HOPE OF REPRESENTATIVE GOVERNMENT IN COUNTRIES WHERE THE POPULATION HAS LONGED FOR DIGNITY, LIBERTY AND FREEDOM, THE WAVE OF “ARAB SPRING IMMIGRANTS” AND THE STILL UNKNOWN OF THE “ARAB FALL” WILL CONTINUE TO POSE SECURITY CHALLENGES FOR EUROPEAN COUNTRIES.

SOME HAVE ESTIMATED THERE HAS BEEN A QUARTER MILLION IMMIGRANTS TO EUROPE IN THE LAST SIX MONTHS FROM THOSE COUNTRIES THAT WERE PART OF THE ARAB SPRING UPRISING.

THE NUMBERS ASSOCIATED WITH THE IMMIGRATION IN TURKEY FROM THE SYRIAN UPRISING ALONE IS STAGGERING.

THE GREAT MAJORITY OF THESE IMMIGRANTS ARE SEEKING A MORE SECURE ENVIRONMENT FOR THEIR FAMILIES, OR JOBS, OR A BETTER LIFE AS A RESULT OF INCREASED FREEDOM AND THE ABILITY TO MOVE ACROSS NOW OPENED BOUNDARIES.

BUT EVEN IF LAW ABIDING, ONE CANNOT DENY THESE IMMIGRANTS ARE TAXING EUROPEAN SECURITY SERVICES, AND IN SOME SITUATIONS CREATING AN ANTI-IMMIGRANT BACKLASH AMONG PARTS OF THE EUROPEAN POPULATION, AS EVIDENCED BY THE ACTION IN NORWAY OF ONE INDIVIDUAL A FEW MONTHS AGO.

BUT MORE DANGEROUSLY, A PERCENTAGE OF THE IMMIGRANTS TAKING ADVANTAGE OF AVAILABLE OR FRAUDULENT VISAS AND MORE OPEN BORDERS TO ENTER THE SCHENGEN ZONE HAVE NEFARIOUS GOALS.

THESE ISSUES ALL CONTRIBUTE TO US SECURITY CONCERNS, BECAUSE OUR INTELLIGENCE PERSONNEL AND OUR OPERATORS KNOW:

- EUROPEAN EXTREMISTS HAVE BEEN USED IN HALF OUR US AL-QAIDA PLOTS SINCE 9/11.
- TERROR GROUPS PRIZE THE ABILITY OF EUROPEAN RECRUITS TO TRAVEL TO THE US FROM EUROPE WITHOUT A VISA
- ONCE IN THE SCHENGEN ZONE, IT IS DIFFICULT TO PREVENT A POTENTIAL EXTREMIST “RECRUIT” FROM BEING RADICALIZED, AND APPLYING FOR THE VISA WAIVER PROGRAM UNDETECTED.

BUT BEYOND US CONCERNS ABOUT THOSE TRANSITING THROUGH EUROPE, THERE IS ALSO THE CONCERN OF EUROPEAN LEADERS OF INCREASED RADICALIZATION WITHIN AN IMMIGRANT POPULATION, AND WHAT THEY MIGHT DO HERE IN EUROPE.

AND THERE IS REASON FOR CONCERN.

IN THE LAST SEVERAL YEARS, WE KNOW RADICALIZED EUROPEAN JIHADISTS HAVE TRAVELED TO AFGHANISTAN AND PAKISTAN, IRAQ, YEMEN AND SOMALIA, WITH A GOAL OF TRAINING AND RETURNING TO ATTACK A VARIETY OF TARGETS IN EUROPE AND THE US.

THEIR AIM: EITHER DESTROYING ISAF COHESION OR CONTRIBUTING TO THE CALIPHATIC JIHAD.

WE ALSO KNOW REGIONAL LEADERS OF AQ AFFILIATES SEEK EUROPEANS AMONG THE ETHNIC DISPLACED DIASPORA TO RECRUIT, RAISE MONEY, AND ATTACK TARGETS IN EUROPE.

AND FINALLY, THERE ARE LONE WOLF ACTORS WHO MAY ALSO BE PART OF THE RECENT IMMIGRANTS OR ETHNIC DIASPORA, WHO MAY BE SUBJECT TO RADICALIZATION THROUGH INTERNET TRAINING AND COMMUNICATION SITES.

THOSE ARE USUALLY THE MOST DANGEROUS TO TRACK AND COUNTER, AND THEIR POTENTIAL ACTIONS CAN CAUSE THE MOST FEAR AND INSECURITY.

SO I AM ONE WHO BELIEVES TERRORIST ACTION LINKED TO EXPANDING EXTREMIST IDEOLOGY REMAINS A PRIMARY SECURITY THREAT...BUT THE ACTORS AND THE METHODS OF THE ORGANIZATIONS ASSOCIATED WITH TERROR WE FACE TODAY ARE VERY DIFFERENT THAN THOSE WE FACED IN THE EARLY PART OF THIS CENTURY.

I SUGGEST THAT BECAUSE OF THAT, WE MUST DEVELOP NEW AND DIFFERENT WAYS OF SHARING INTELLIGENCE BETWEEN ALLIES. WE CAN DISCUSS LATER, IF YOU LIKE.

**THE SECOND MAJOR SECURITY CONCERN I HAVE IS
TRAFFICKING...TRAFFICKING OF NARCOTICS, HUMANS, AND
CRIMINAL ACTIVITIES.**

SOME FACTS:

- **EUROPEAN COCAINE CONSUMPTION HAS QUADRUPLED IN THE LAST DECADE (\$43 BILLION); IT IS NOW ALMOST EQUAL TO COCAINE CONSUMPTION IN NORTH AMERICA (\$47 BILLION).**
- **IN 2009, HEROIN SEIZURES MADE IN EUROPE ACCOUNTED FOR 38% OF THE WORLD TOTAL OF \$68 BILLION DOLLARS.**
- **EUROPE (INCLUDING RUSSIA) IS THE PRIMARY MARKET FOR AFGHAN OPIATES. AN ESTIMATED 80-120 METRIC TONS OF AFGHAN HEROINE REACHES EUROPE, WITH AN ADDITIONAL 60-100 TONS REACHING RUSSIA ANNUALLY.**
- **WORLDWIDE, BETWEEN 104,000 AND 263,000 DEATHS EACH YEAR ARE ATTRIBUTABLE TO ILLICIT DRUG USE (THOSE ARE DRUG DEATHS LINKED TO AIDS, OVERDOSE, SUICIDE, OR DRUG TRAUMA). THE NUMBER OF DEATHS IN EUROPE ARE GROWING AT A STAGGERING RATE.**
- **IN SWITCHING FROM THE STATISTICS ASSOCIATED WITH DRUGS, THERE ARE AN ESTIMATED 2.5 MILLION VICTIM OF HUMAN TRAFFICKING VICTIMS EACH YEAR -- 140,000 VICTIMS HERE IN EUROPE, WITH ALMOST 110,000 BEING WOMEN.**
- **WHAT'S INTERESTING, IS IN EASTERN EUROPE, AN ESTIMATED 80% OF WOMEN WHO ARE RESCUED FROM TRAFFICKING OPERATIONS ARE RETRAFFICKED.**

- **OUR INTELLIGENCE SPECIALISTS TELL US THAT HUMAN TRAFFICKING ORIGINATES FROM 11 EUROPEAN COUNTRIES AND IS FOCUSED ON PROVIDING SLAVES TO FORCED LABOR OR SEX IN OTHER EUROPEAN COUNTRIES.**
- **THE STRAIGHTS OF GIBRALTAR, WHERE AFRICANS MIGRANTS CROSS INTO SPAIN, AND THE ADRIATIC, WHERE MIGRANTS ARE TRAFFICKED FROM ALBANIA TO ITALY, ARE IMPORTANT GATEWAYS. BUT THERE ARE ALSO MIGRANTS FROM EASTERN EUROPE AND ASIA WHO FOLLOW THE BALKAN ROUTE FROM FORMER SOVIET REPUBLICS THROUGH GREECE AND INTO WESTERN EUROPE.**
- **UNLIKE TERRORISTS, SMALL CELLS – NOT HIERARCHICAL ORGANIZED GROUPS – ARE MORE LIKELY TO CONTROL HUMAN TRAFFICKING, WITH SMALL NUMBER OF SUBJECTS. AND COORDINATION IS USUALLY DONE THROUGH THE INTERNET, ESPECIALLY CRITICAL IN THE TRANSNATIONAL MARKETING OF SEX SLAVES.**

I BELIEVE THESE ARE ALL CONCERNS TO ESTABLISHED GOVERNMENTS BECAUSE THESE ISSUES TEAR APART THE SECURITY FABRIC OF THE SOCIETY WHICH WE ARE ALL PLEDGED TO DEFEND.

AND AS A PRACTICAL MATTER, MONEY RECEIVED FOR TRAFFICKING – HUMAN, DRUGS – ALL CONTRIBUTES TO FUNDING OTHER THREATS.

SUCCESSFUL TRAFFICKING RINGS GET BIGGER, MORE DIVERSIFIED AND MORE CAPABLE OF THE TYPE OF VIOLENCE THAT CAN TRIGGER A CRISIS.

A RING THAT CAN SMUGGLE HUMANS INTO EUROPE BECOMES A CONDUIT, DEVOID OF CONSCIENCE, FOR EXTREMIST ORGANIZATION TO MOVE MORE DANGEROUS CARGO.

AND WHILE NOT TYPICALLY THE SORTS OF THREATS THAT ARMIES HAVE FACED IN THE PAST, THEY ARE THE SORTS OF ISSUES SECURITY FORCES AND GOVERNMENTAL ORGANIZATIONS WILL HAVE TO COUNTER IN THE FUTURE TO PRESERVE CULTURAL NORMS AND SOCIETAL STRENGTHS.

HOW DO NATIONS – ALLIES -- COUNTER TRAFFICKING?

I BELIEVE WE WILL HAVE TO DO THIS THROUGH INCREASING OUR SHARING OF INTELLIGENCE – BOTH WITHIN SECURITY FORCES, AND BETWEEN AGENCIES WITHIN THE GOVERNMENT, AS WELL AS WITH ALLIED SECURITY AGENCIES – WHILE ALSO INTEGRATING OTHER GOVERNMENTAL AGENCIES IN WAYS WE HAVE NOT DONE BEFORE.

BUT IT IS MOSTLY THROUGH SHARING INTELLIGENCE...BETWEEN SECURITY FORCES, AMONG ALLIES, WITHIN THE GOVERNMENT.

WE CAN DISCUSS THIS LATER IN MORE DETAIL, TOO, IF YOU'D LIKE.

FINALLY, THE THIRD SIGNIFICANT THREAT TO A SECURE EUROPE IS LINKED TO BUBBLING AND SOMETIMES NASCENT REGIONAL ISSUES, AND WHAT WE DON'T YET KNOW TO BE THE EFFECTS OF THE CHANGING ECONOMIC CONDITIONS.

I'VE TRAVELED TO VARIOUS EUROPEAN PARTNERS. MANY OF THE 51 COUNTRIES IN EUROPE STILL PERCEIVE THREATS FROM NEIGHBORS.

THERE ARE STILL CONCERNS ABOUT THREATS FROM BORDERING STATES IN THE BALTICS AND THE BALKANS, THE CAUCUSES, POLAND, GEORGIA, ROMANIA, UKRAINE AND MANY, MANY OTHERS.

THE ARAB SPRING IS TURNING INTO AN ARAB FALL, AND IS CAUSING INCREASING SECURITY CONCERNS FOR A VARIETY OF GOVERNMENTS IN SOUTHERN EUROPE....SOME THREATS COMING FROM THE IMMIGRATION ISSUES WE DISCUSSED EARLIER, SOME CONCERNS FROM THREATS YET TO BE IDENTIFIED BASED ON WHAT NEW GOVERNMENTS COME TO POWER. (ISRAEL EXAMPLE...NOT SURE WHAT WILL HAPPEN, BUT IT IS CAUSING SIGNIFICANT ADJUSTMENT IN NATIONAL SECURITY IN THE SOUTH OF THAT COUNTRY).

TURKEY CONTINUES TO FACE FRICTION WITH THE KGK AND PKK. THE TURKS ALSO DESIRE MORE INTEGRATION WITH THE OTHER NATIONS OF EUROPE, AND THEY WANT TO MAINTAIN RELATIONS WITH AN IRAN THAT DESIRES REGIONAL HEGEMONY AND AN ISRAEL THAT DESIRES SURVIVAL.

TRADITIONAL EUROPEAN POWERS (UK, GERMANY, FRANCE), AND NEWER DEMOCRACIES (ESTONIA AND GEORGIA) HARBOR GROWING CONCERNS ABOUT THE NATURE AND EXTENT OF CYBER ACTIVITIES FROM SOME OF THEIR NEIGHBORS. (ESTONIA AS THE CENTER OF EXCELLENCE FOR CYBER)

BUT EXACERBATING THESE ISSUES ARE THE NEAR AND MID-TERM CHALLENGE FACING EUROPE AND THE UNITED STATES FROM GROWING FINANCIAL ISSUES.

AS A RESULT OF SHRINKING DEFENSE BUDGETS AND RELATED REDUCTIONS IN FORCE STRUCTURE, MANY NATION'S MILITARY COMMANDERS – LIKE ME -- WILL BE REQUIRED TO MAKE HARD CHOICES ON WHAT THEY CAN DO, WHILE ATTEMPTING TO MITIGATE RISKS IN THINGS THEY MUST DO.

ALL WHILE FACING REGIONAL ISSUES (THE THREATS I MENTIONED), WHILE ALSO FACING GLOBAL ISSUES (LIKE TERRORISM AND TRAFFICKING)

AS A RESULT, WE MAY SEE SOME NATIONS SACRIFICE THE DEVELOPMENT AND REFINEMENT OF FULL SPECTRUM CAPABILITIES – WHAT WE IN THE US ARE NOW CALLING UNIFIED LAND OPERATIONS -- WHICH ARE CRITICAL TO DEVELOPING MILITARIES, GIVEN MANY OF US ARE RECOVERING FROM YEARS OF CONTRIBUTING TO A NARROW COINTERINSURGENCY FIGHT AS PART OF ISAF. (VIGNETTE ON DISCUSSION WITH ISRAELI LAND FORCE COMMANDER, MG TURGEMAN)

DESPITE NATO’S NEW STRATEGIC CONCEPT, WE MAY ALSO SEE MANY NATIONS BEGIN TO CONSIDER A POSITION OF “INTROSPECTIVE AUSTERITY,” WHICH WILL RESULT IN THESE SAME NATIONS HAVING LITTLE DESIRE – OR CAPABILITY – TO PARTICIPATE IN “OUT OF THEATER” OPERATIONS.

IN MANY WAYS, GIVEN THE THREATS, THE EMERGING CAPABILITIES AND DESIRES OF SOME NATIONS, AND THE CHANGING ECONOMIC CONDITIONS, WHAT MILITARIES AND SECURITY AGENTS MAY BE FORCED TO DO IS COUNTERINTUITIVE TO WHAT SHOULD BE THE BEST STRATEGY IN A VERY DANGEROUS AND GLOBALIZED WORLD.

DURING A TIME WHEN WE SHOULD BUILD STRONGER ALLIANCES, TAKE A GLOBAL VIEW AGAINST TRANSNATIONAL THREATS, AND SHARE SECURITY CAPABILITIES IN AN EXPANDED VIEW TOWARD COLLECTIVE SECURITY, MANY NATIONS MAY BE FORCED – THROUGH ECONOMIC RESTRAINTS AND FORCE STRUCTURE LIMITATIONS – TO RETREAT TO WITHIN THEIR BORDERS.

PART III

SO, NOW THAT YOU KNOW WHAT I CONSIDER THE KEY ISSUES THREATENING A SECURE ENVIRONMENT IN EUROPE, I’D LIKE TO STOP REFERRING TO MY NOTES, AND INSTEAD ASK A FEW QUESTIONS:

- FIRST, DO YOU AGREE WITH MY DESCRIPTION OF FUTURE THREATS?
- ARE THERE ANY OTHERS THAT ARE OF PARTICULAR IMPORTANCE?
- HOW DO YOU THINK WE SHOULD ADDRESS THOSE THREATS ...AS NATIONS, OR AS ALLIANCES?
- WHAT IS THE FUTURE OF ALLIANCES?
- AS LEADERS, WHAT ARE THE DEMANDS ON US TO DEVELOP COOPERATIVE SECURITY APPROACHES?
 - HOW DO WE ADDRESS THREATS – LIKE THE CHANGING NATURE OF VIOLENT EXTREMISM, OR INCREASED TRAFFICKING -- THROUGH INTELLIGENCE SHARING?
 - HOW DO WE BUILD PARTNERSHIPS THROUGH TRUST, IN AN ERA THAT CONTINUES TO SEE REGIONAL THREATS
 - HOW DO LEADERS ESTABLISH PARTNERSHIP AND ALLIANCES WHICH PREVENT CONFLICT, WHILE PREPARING FOR WAR AGAINST NEFARIOUS ACTORS, AND PREVAIL WHEN NEEDED IN AN ECONOMICALLY CONSTRAINED ENVIRONMENT, WITH FEWER FORCES IN UNIFORM?
- WHAT IS THE REQUIREMENTS FOR THOSE IN UNIFORM, VERSUS THOSE IN THE POLITICAL ARENA
- IF WE ARE ALL SECURITY PROFESSIONALS, WHAT SHOULD WE SHARE IN COMMON? (ELEMENTS OF A PROFESSIONAL)